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SHANTUNG

齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

TRANSFER

9th October, 1931

ack. 11/10/31

Mr. B. A. Garside,
China Union Universities,
150, Fifth Avenue,
New York.

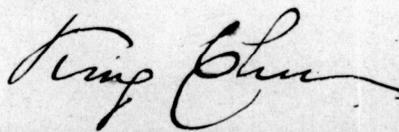
Dear Mr. Garside,

I write to convey to the Board of Governors through you my sincere appreciation of their message of goodwill which came to me yesterday by radiogram. I am grateful for this speedy and whole-hearted recognition of my election to the post of president of Cheeloo University.

As you know, one of the most important tasks which I am called upon to undertake is that of bringing to completion the process of registration. I have recently been in Nanking on this business and am glad to say that I have returned with every assurance that matters are going forward satisfactorily. The Ministry of Education have promised that our Board of Directors will be registered within a week and that they will send inspectors to the University before the 20th of this month, so that I have every hope that the whole University will be registered within a comparatively short period.

In spite of a certain restlessness and excitement due to the Japanese situation the students are proceeding with their regular work and I hope that any open trouble may be avoided. You will realise that this is an anxious time for us and we ask for your sympathy and support.

Yours sincerely,



KC/GMH

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山東大學

SHANTUNG UNIVERSITY
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OFFICE OF THE BOARD

MR. J. A. ...
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TRANSFER

SHANTUNG

Cheeloo University

November 10, 1951.

President King Chu,
Cheeloo University,
Tsinan, Shantung, China

My dear Mr. Chu:

Let me acknowledge receipt of your letter of October 9th. It is indeed delightful to know that you have arrived on the Cheeloo campus, and that you are going forward so vigorously with the administration of the University. From many quarters I have received sincere and enthusiastic expressions of the delight of the staff students and friends of Cheeloo, over the fact that you have been able to accept the presidency of the Institution, and to give to Cheeloo the benefit of your talents and experience.

It is delightful to know that progress is being made on the difficult and tedious problem of registration. We are looking forward to the receipt of information that Cheeloo has finally completed this arduous task, and has at last received proper governmental recognition.

We have been more and more distressed during recent weeks at the developments of the Sino-Japanese crisis. Public interest here in the West has been more greatly stirred by the developments in Manchuria, than by anything that has happened in the orient since the Russo-Japanese war. We are all hoping however, that some solution of these difficulties can be found, and that any serious rupture of peaceful relationships in the Far East will be avoided.

With our warmest good wishes, I am,

Very cordially yours,

B. A. Casside

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TRANSFER

SHANTUNG

INDEXED

Shantung Christian University

December 8, 1931

President King Chu
Rev. L. J. Davies
Dr. R. T. Shields
Cheefoo University
Tainan, Shantung, China

Gentlemen

I am sending herewith copies of the minutes of the North American Section of the Cheefoo Governors, held on November 30. I am sending these letters by air mail so they will catch the boat for which regular mail closed yesterday. The usual supply of minutes for distribution to the Board of Directors will go forward in the next China mail.

The chief purpose of this meeting was that of giving consideration to the proposal for a Joint Board for Christian colleges in China. However, we took advantage of the meeting to clear off various other matters which have been pending.

Report on Beginning of Academic Year. We were able to transmit to the Section favorable reports coming from various sources telling of the gratifying way in which the work of the year has begun. The Section expressed uneasiness lest the Sino-Japanese crisis might interfere with the work of the year, but as yet we have not had any reports of serious disturbances in the city of Tainan or on the Cheefoo campus, and we trust that peace is continuing to reign in your midst. We are also hoping that, with the registration of the Board of Directors of the University, we may soon have word that the registration of the University has finally been completed.

You will note that by action NAS-222 the Section requested that we convey formally to President Chu the Section's gratification at the auspicious beginning of the University's work.

Minutes of Administrative Council. The North American Section, like the British Section, was somewhat puzzled as to the exact significance of the proposed amendments of the University regulations, but we were willing to accept these regulations as representing the best judgment of the field, since it is understood that these amendments are in line with the general policy of the University and are matters of internal administration.

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President King Chiu, Rev. L. J. Davies, Dr. R. T. Shields

December 8, 1951

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Proposed Joint Board of Trustees. A substantial part of the time of the meeting was devoted to a discussion of this important proposal, which has evolved from a discussion lasting through a number of years. In many ways the present is a very satisfactory time to bring forward such a proposal, for our colleges are all feeling the unifying force of the present depression, and it is almost impossible for any one to secure additional funds just at present, so every one has a certain amount of leisure for considering matters of procedure and organization. I am enclosing copies of a document prepared by a sub-committee of the Committee for Christian Colleges in China, giving in some detail the results of the thinking thus far in regard to this proposed Joint Board. No doubt modifications will be made as we proceed. All of us are anxious to know the views of the governing boards and administrative officers on the field. We hope that you will send us your frank views in regard to this proposal.

Continuation of Rockefeller Foundation Appropriation. We trust that the Foundation will be willing to continue its support of the medical work at Chee-lee for the year 1952-53 on the basis now existing. I have talked informally with members of the Foundation staff, and apparently they are favorably inclined.

I believe no other matters in the minutes require specific comment.

Very cordially yours

B. A. Garside

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TRANSFER

SHANTUNG

INDEXED

January 25, 1952.

ack. 2/24

President King Oba
Rev. L. J. Davies
Dr. R. T. Shields
Cheeloo University,
Tsinan, Shantung, China

Gentlemen:

We enclose herewith a copy of the cablegram we sent Dr. Shields on Saturday, and also a copy of the Minutes of the meeting of our Cheeloo Executive Committee held on the afternoon of January 21st. Under separate cover we are sending 32 copies of these Minutes for distribution on the field.

Registration of the University. Mr. Davies' letter of December 24th, announcing the registration of the University, arrived just a day or two before the meeting of the Committee. We all rejoice at this good news, and while we realize that the completion of registration does not by any means solve all our problems, we hope that at least it marks another distinct forward step. All those here in the West interested in Cheeloo realize that the completion of registration would never have been possible except for the faith, patience, and loyalty of those on the field who have borne the responsibility of the prolonged and intricate processes through which registration has been achieved. We will await with interest further details with regard to the matter.

Financial Matters. A large part of the meeting of the Committee was devoted to financial matters, particularly the investment of endowment funds. I believe that the Minutes on these topics do not require any special comments.

Construction of New Hospital. In advance of the meeting of the Committee we had distributed to all those present copies of Dr. Shields' letter of December 2nd, and the material he transmitted therewith, descriptive of the various proposals for going ahead with construction of the new hospital, new power plant, and new out-patient dispensary. After studying with some care each of these alternative proposals discussed in this material, the Committee found itself in agreement with the proposals contained in Dr. Shields' letter of December 2nd. This agreement is set forth in Action NAF-284.

I sent the week-end cable to you so as to leave you free to go ahead as rapidly as you may desire.

In this connection the Committee raised a number of questions which I could not answer, but which I promised them I would pass on to you.

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January 25, 1952.

I am enclosing herewith a copy of a tabulation showing the standing at the present time of the account carried by Mrs. Shaw covering the funds for the new hospital.

You will note that according to this account slightly more than C \$190,000 has been sent to the field. Of this C \$54,479. was used for the purchase of land for the Woman's Unit and the construction of the Women's Dormitory. ~~Similar~~ amounts have been used for the purchase of equipment and supplies, and for making repairs. Apparently however, something more than C \$180,000 is still available on the field for new construction. Will you please send us for the information of our Board of Governors, an up-to-date statement how much silver was secured for these gold remittances to the field, what interest has accrued on these original funds, and where the funds are now being held? Our Governors need this information in order to form a clear picture of just what funds are available to complete, equip and maintain the projected new hospital and out-patient facilities.

Continuation of Rockefeller Grant. You will rejoice at the news of the action taken by the Foundation on January 15th, continuing for another year their appropriation toward the support of the School of Medicine. Each year as this support is renewed I feel more and more strongly that we must not delay too long in presenting a request to the Foundation for a capitalisation of this grant. Otherwise, with changing personnel and policies within the Foundation, we may some day find ourselves losing both the annual appropriation, and the hope of a capital grant. The present period of depression is a good time to launch a campaign to match such a conditional gift from the Foundation, but it does offer us a good opportunity to do some constructive thinking and planning for steps to be taken as soon as conditions permit.

Very cordially yours,

B. A. Garside

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sent Feb

齊魯大學

CHEELOO UNIVERSITY
TSINAN, SHANTUNG
CHINA

山東濟南

OFFICE OF THE PRESIDENT

24th February, 1932

ack 4-4-32

Mr. B. A. Garside,
150, Fifth Avenue,
New York.

SHANTUNG

Dear Mr. Garside,

I duly received your letter of January 25th addressed to Mr. Davies, Dr. Shields and myself, and have also received various other letters. In the division of labour naturally most of the English correspondence is attended to by Mr. Davies while I myself take charge of the Chinese correspondence. I fully concur in whatever Mr. Davies has reported to the Board of Governors, and we consult together in all important matters, so that I have not felt it necessary to write to you very often. There are however two or three matters about which I would like to write very briefly:-

Registration. We are very appreciative of the congratulations which have been voiced by the Board of Governors, both in North America and in England, in respect to the accomplishment of registration. It is our hope that all your good wishes may be more than fulfilled and that this achievement may be a real upward step in the history of this institution.

Rural programme. I have carefully studied Dr. Butterfield's report and agree with him in principle. As to the details, we are considering carefully with Dr. Carson. As you will understand, owing to present financial conditions we can begin with only a very small programme and shall hope to expand it gradually, when the financial conditions improve. We will report to you as soon as the definite programme is approved by the Executive Council.

Joint Board for Christian Colleges. So far as the Chinese government is concerned, the precise form which the Board in the United States takes would not be a matter of any moment. They hold the Board of Directors here on the field responsible, so that it would make no difference to them whether the controlling body in America and Britain were one united body or split up into individual units. The majority of the Chinese leaders would no doubt adopt the same attitude as the government. So far as I personally am concerned, if it would strengthen the appeal to western donors who support the Universities in China such a union would be a good thing, provided the funds raised were appropriated justly and adequately to all the institutions concerned.

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FEB 24 Mr. Garside

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I am glad to report that in spite of the conditions prevailing in other parts of China we here in Shantung are enjoying a period of great peace and quietness and we are able to carry on our work normally in every respect, except for the sense of mental strain under which naturally we must all be working at such a time. The Bulletin will keep you informed of matters of interest which occur from time to time. We have just had a week-end visit from Dr. Cotton, who has given three addresses to the students, besides carrying out a full programme of other meetings.

Yours sincerely,



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TRANSFER

SHANTUNG

April 4, 1932.

President King Chu,
Cheelee University,
Tainan, Shantung, China

My dear Dr. Chu:

Let me acknowledge receipt of your letter of February 24th.

We are very happy indeed to have your comments on the subjects of Registration, the Rural Program, and the Joint Board for Christian Colleges in China. I will report these comments to our Cheelee Board of Governors, and in the case of the Joint Board I will pass on your comments to the Committee for Christian Colleges in China.

We have been very apprehensive during recent weeks lest the Sino-Japanese troubles might create serious disturbances in Shantung. Thus far however, we have had no news of any actual disorders there, and we are hoping that the University has been able to continue its work without any serious interruptions. We trust that this letter will find the University going ahead smoothly, and looking forward to a very satisfactory commencement season.

With warmest personal good wishes, I am,

Very cordially yours,

B. A. Garride

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MANSEER
SHANTUNG

INDEXED

Shantung Christian University

May 2, 1932.

President King Chu,
Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China

My dear Dr. Chu and Mr. Davies:

I am attaching herewith a copy of the Minutes of the meeting of the North American Section held on April 15th. Under separate cover we are sending a supply of this material for distribution on the field. This letter will comment on actions taken.

Attendance at Meeting. You will note that we did not have a very large attendance at this meeting. Several members were ill, and others were kept away by conflicting engagements. It is impossible to find any date for a meeting in New York which does not conflict with other meetings of cooperating Mission Board and related organizations. I hope that one outcome of our efforts to create the Associated Board for our China colleges will be the shifting of board meetings in such a manner as to leave one week clear in the spring, and perhaps another week in the fall, for holding the meetings of our China college boards and other union organizations of a similar nature.

We were very happy to have present with us Dr. Arabella Gault, and also Miss Mattha Fenn. Dr. Gault was able to give us a great deal of assistance at various points in the meeting.

Financial Report. The financial statement as of March 31st is appended to the Minutes. It does not show anything requiring special comment. Apparently we will close our year on June 30th in a fairly satisfactory cash position, and may have a slight surplus. This in itself is a gratifying situation in these days of the free use of red ink. It is obvious, however, that there are serious difficulties still ahead unless we succeed very quickly in "turning the corner" toward more prosperous times. Not only was the Aluminum dividend of April 1st cut in half, but the consensus of opinion is that the Aluminum Company may soon be compelled to postpone its dividends entirely, possibly for a contracted period.

The budget estimates as prepared by the field had not reached us at the time of the meeting. A copy of the Minutes of the meeting of the Administrative Committee held on March 4th, including estimates for the 1932-33 budget, and

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President King Glin
Rev. L. J. Davies

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May 2, 1932.

accompanied by Mr. Davies joint letter to Dr. Weir and myself dated March 26th reached us on April 23rd. We are making a study of the 1932-35 budget estimates and will have another meeting of the Section either late in May or early in June to deal with the budget and any other matters requiring attention.

Hospital and Medical School Expansion. This matter was brought up in connection with Action BS-335 of the British Section. At the time of the meeting on April 15th we had not received the letter written by Dr. Shields and the Special Committee of the Medical Faculty under date of March 26th, or Mr. Davies' letter of March 31st, telling us officially of the action of the Medical Faculty and the Administrative Council, recommending the erection of the entire new hospital plant. News of this action had, however, reached us informally through various channels, and was discussed briefly by the Section. We wished to take advantage of the presence of Dr. Gault to have first hand presentation of the hospital situation as it now exists.

While the Section was careful to avoid taking any definite action, or prejudging the merits of the proposal for the erection of the hospital, in advance of the receipt of full and official information, it was easy to see that the first reaction of the Section was not very favorable to the proposal. This hesitancy seemed to be largely due to the difficulty in finding any satisfactory answer to the problem of providing the necessary funds for maintaining and operating the new hospital plant. All the information we had received up to the date of the Section's meeting indicated that if the new hospital were constructed, and were operated only in part, there would be need for a substantial increase in current expenditures for maintenance and operation of the University Hospital and out-patient departments. In view of the present economic situation, and the probability that this situation will grow worse before it improves, it is almost impossible to secure favorable action from any missionary organization just at this time where any increase in expenditure is involved. I cannot emphasize this too strongly, for it is difficult for anyone not actually present here to realize just how critical a situation has been created in missionary circles by the present economic depression. We are just beginning to feel the full effect during the last few months; and it is obvious that the revival of missionary giving is apt to be delayed well beyond the restoration of more prosperous times.

I am sorry that the material you have recently sent us regarding the construction of the new hospital does not go more in detail into this question of whether or not ~~construction~~^{operation} of the new hospital would be financially possible under your present resources. I find a few references to this question, indicating that you believe this would be possible; but I am sure that it will take a very clear-cut, concrete, and convincing presentation of this fact before we can hope to secure favorable action from either of the two sections.

This matter will come to the attention of the North American Section again at our meeting about a month hence, and no doubt will also come before the full meeting of the Board in London on June 20th.

Correlated Program. You will note that the Board took two very important Actions:- NAS-288 giving approval to participation in the Associated Boards, and NAS-289 giving approval to participation in the Correlated Program.

As regards the latter action, we all recognize that participation in the Correlated Program by Cheeloo University is a matter of field decision, rather than

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President King Oles
Rev. L. J. Davies

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May 2, 1952.

a home base action. In view of the fact, however, that the place recognized as belonging to Cheeloo, as shown in the actions of the joint conferences held here in New York in February and in April, is just the same as we have been agreeing to both on the field and here in the West for many years, it seemed quite probable and desirable that the North American Section reiterate once more our willingness to go forward whole-heartedly with the important work assigned to Cheeloo within the nation-wide program of Christian higher education. I will be writing you again within a few days, in my capacity as Secretary of the Committee for Christian Colleges in China, and will then report to you in greater detail with regard to the actions taken by the conferences in February and April. *proper*

Annual Meeting of Governors. We are hoping that Dr. Armstrong will find it possible to attend the Annual Meeting, but I fear that he will be the only member of the North American Section who can be present. There is a likelihood, however, that other representatives of the cooperating Mission Boards, who have more or less familiarity with work at Cheeloo will be in England on June 30th and will be able to attend the meeting of the Cheeloo Governors.

Appointment of Miss Fenn. I am writing another letter to Mr. Davies with regard to one or two questions on which Miss Fenn is anxious to have more definite information.

Very cordially yours,

B. A. Garside

BAG:PC
Enc.

CC: Dr. Randolph T. Shields
Dr. Hugh H. Weir

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TRANSFER

SHANTUNG

INDEXED

Cheeloo

May 21, 1932.

President King Chu,
Rev. L. J. Davies,
Cheeloo University,
Tsinan, Shantung, China.

My dear Dr. Chu and Mr. Davies,

I am enclosing herewith a copy of our Budget Committee minutes of May 11th, and our Section minutes of May 18th. A supply of the minutes of the Section is being sent under separate cover. This letter comments on matters dealt with in these minutes.

Registration. The Section had previously taken cognizance of the University's recognition by the Chinese government (Action NASEC-278), so no further action seemed to be required. However, the item of registration brought up a matter which has been in the thinking of the Section for some time - the relationship of the School of Theology to the rest of the University under the changed conditions which are largely the result of registration.

The Section clearly recognizes that the Ministry of Education is unable to include the School of Theology as a part of the University under registration. We appreciate, too, the difficulties which both the Ministry of Education and the University authorities have faced as a result of anti-Christian influences which would have liked to see the School of Theology moved bodily away from the campus as a prerequisite to registration. Now that registration has been given we must not risk misunderstandings through seeming to bring the School of Theology gradually back into the fold again; and regardless of any possible difficulties we must play fair with the Chinese educational officials, and must live up to the spirit as well as the letter of all reasonable regulations.

But on the other hand, we must be just as careful, in fairness to the Christian forces that have founded and are now supporting the University, to avoid "leaning over backward" in our efforts to walk erect in the eyes of the Ministry of Education. Everyone has agreed to the University's registration, and has accepted the administrative separation of the School of Theology. But, when all that is recognized, the Board of Governors and the Cooperating Mission Boards are just as vitally interested in the School of Theology as they are the Schools of Arts, Science, and Medicine, and have just as much responsibility for the affairs of the one as of the others. Whether we deal with all branches of the University through one Board of Directors and one unified administration, or separate boards and administrative officers, makes no essential difference in our fundamental relationships.

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May 21, 1932

It has quite frankly been the hope, also, of Cheeloo's western constituency, that registration would not necessitate much more change in the status of the School of Theology than the formality of setting up separate administrative machinery, without disturbing the existing relationships on the campus. In this hope we have been encouraged by the example of other Christian universities which have been registered under the Chinese government for longer periods of time. The most comparable illustration is that of Yenching University, which has been registered for a number of years under both the northern and the Nationalist governments. At Yenching there has of course been all the required compliance with government regulations, so far as the School of Religion is concerned, but so far as the position of the School within the University is concerned we in the west would never know that any difference of status exists. The budget of the School of Religion is an integral part of the general university budget, Dr. Stuart writes as much about the affairs of the School of Religion as he does any other department of the University, and in all descriptive matter coming from the University the School of Religion is dealt with in the same way as the rest of the institution. And most certainly the School of Religion, particularly through the teachings, writings, and personal influence of its faculty, has continued to exert as profound an influence over the entire campus as it did before registration.

The Section is extremely anxious to avoid making any pronouncement which might complicate a situation where tact and delicacy of handling are required, so we have tried to phrase the minute in a way that will not create any embarrassment.

Budget for 1932-33. We have tried to set forth in as great detail as possible our estimates of support from North American sources, so no extended explanations here are necessary. In the cash estimates, our figures agree with yours in most places. The figure for the Northern Presbyterian Board varies somewhat, but we do not know whether or not you included the income on endowment funds held by the Presbyterian Board, most of which is for scholarships and other special items. The income from Hall Estate funds and H.Y.I. funds have had to be cut down because of the reduction in Aluminum dividends. The Southern Presbyterian Board wrote that the exact amount of their contribution in cash would have to be determined by their mission on the field.

Under personnel contributions, you apparently did not include Miss Carol Brodie of the Women's Board of the United Church of Canada. We included her in the action of the Section on the budget (NAS-298) but did not know definitely at the time of the May 11th meeting whether to include her, so this L.C.\$3,000.00 does not appear in the minutes and summaries of that meeting.

The Presbyterian Board has now appointed Dr. and Mrs. Gerald Winfield, so the personnel contribution from that Board is increased. Dr. Scott states, however, that the attitude of the Presbyterian Board is that it is no longer contributing to the School of Theology, so its one remaining cash grant for a vacancy should not go to the School of Theology.

By-Laws and Internal Regulations. The regulations of the

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May 21, 1932

Governors provide that the Governors shall approve the By-Laws of the Directors, and amendments thereto. But inasmuch as the Section did not have much time for a careful consideration of this material, and the matter seemed to be suitable for action by the full board anyway, it was agreed to refer the item to the Annual Meeting in London on June 20th.

New Hospital. This item engaged the major time and attention of the Section. We reviewed fully the information that has come to us from the field, both through formal and informal channels, and discussed the various aspects of the proposals to erect the entire hospital immediately.

The general judgment of the Section was that the present time would not be satisfactory for going ahead with the entire building program, both because of the depreciation in market values in securities and the impossibility of getting increased funds for operating and maintaining the hospital, as well as because of the general uncertainty in China and in the west. However, the Section felt itself unable to reach any intelligent and adequate decision because of the lack of accurate and detailed information.

In the first place, we do not have blue-prints, or even descriptions, of the present plans of the hospital. You will remember that two or three years ago a special committee of the Section, made up of our medical members, sent out a long list of suggestions, inquiries, and recommendations, and asked the field to send us revised estimates and plans after this material had been digested. We never received this material, so have only the haziest notion of what you are planning to put up in the way of a hospital building.

In the second place, we do not know how much money you now have available on the field, so can merely guess at the total of funds available for constructing and equipping the hospital and the out-patient department.

In the third place, we do not know accurately how much you are planning to spend. Presumably Plan two of these plans listed in Dr. Shields' letter of December 2, 1931 is what you have in mind, but it is quite possible that there may be some modifications either in your building plans or your estimates since that letter was written.

We do not know the attitude of the field in regard to the proposal that a portion of the capital funds now on hand be set aside for endowment. We might follow either of two courses - set aside a part of this fund as a permanent endowment or else use a part of the fund temporarily as endowment until other endowment funds could be secured, leaving the erection of certain units of the Hospital ~~fund~~ for the future.

In Action HAS-302 the Section has set forth in full detail its request to the field for information on such points as this. We urge that you send us as promptly as you can full and complete material along these lines so that the Section may be able to pass an intelligent judgment on these matters either in the immediate or more remote future.

0496

Dr. G. W. Dr. Justice

May 11, 1932

I believe that the other matters in the Minutes do not require specific comment.

Very cordially yours,

B. A. Garside

BAG:FC

Copies to Dr. Shields
Dr. Weir *-sent 5-21-32*
Dr. Armstrong

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Dr. King Clee

SHANTUNG

June 1932

SHANTUNG CHRISTIAN UNIVERSITY
(CHEELOO UNIVERSITY)

TRANSFER

President's Report - 1931-32

To the Board of Directors and the Board of Governors

Ladies and Gentlemen,

REGISTRATION - At the beginning of the academic year registration became an imminent problem. Graduates of the Medical School were unable to obtain a license to practice because the School was not registered. Graduates of the Schools of Arts and Science were disqualified as teachers on account of non-registration. Several mission middle schools found themselves unable to be registered on account of their having engaged "non-qualified" teachers, graduates of Cheeloo. Conditions such as these made the students feel uneasy because they felt that their future after graduation was not assured. We therefore concentrated for our efforts at the beginning of the year on the completion of registration. In spite of many difficulties, owing to the sympathetic attitude of the Central Government authorities, our aim was finally accomplished and the University was duly registered on the 17th of December 1931. There still remain a few matters to be attended to in order to comply with the government's requirements. These are:-

1. The transfer of the property to the direct control of the University. A minute of the Executive Council of the Presbyterian Board passed in March 1924 reads as follows: "The Board expressed its expectationto transfer to the University its title to the land in question whenever the University is satisfactorily incorporated; inasmuch as the Board understands that steps are being taken to incorporate the University at the earliest practicable date, it anticipates making such transfer in the near future." If the arrangement contemplated in this minute could be carried out both by the Presbyterian Board and other Boards in whose name the property at present stands, this would be quite satisfactory to the government.

2. The grading of the professors so that variations in the salary scale may not be too great. The apparent variation in the salary scale as between Chinese and western professors is due now largely to the rate of exchange. When the rate of exchange was two to one the difference was very slight. Present conditions are, we trust, only temporary, owing to the world financial crisis. When conditions return to normal it should be possible to fix a rate which will be equitable and satisfactory.

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RURAL PROGRAMME - Up to the present the Rural Institute has been under the direction of Dr. C.A. Stanley, who has presented a report of its work, so that that need not be mentioned here. I would, however, take this opportunity of expressing the appreciation of the University for the hard work which he has put in during the period of his directorship of the Rural Institute. With extremely meagre financial backing he has laid the foundations of a very promising piece of work and has accomplished results which are very gratifying. After the end of June the direction of the Rural Institute will be transferred to Dr. A.L. Carson. A programme has been drawn up on the following lines:-

1. The Village Service Centre at Lung Shan will be carried on as an experimental and demonstration centre. So far as possible the different branches of the work will be related to corresponding departments in the University or in co-operating organisations. The Cheeloo Education Department would take charge of the schools and popular education. Health work would be under the Medical College. Religious teaching would be under the direction of the Seminary. The University of Nanking extension representative for Agriculture for this province will make his headquarters at Lung Shan and be directly responsible for helping with farming problems.

2. The work in the nearby villages, begun in the spring of 1930, has expanded to the point where those in charge are asking that a general plan of procedure be drawn up with special reference to voluntary service of students and faculty members, but involving some system of records and some more specific location of responsibility. It may also be advisable to try to locate an experimental rural school in one of these villages to work in close touch with the Department of Education.

3. Other centres in Shantung are also asking for assistance from the University. There are also many possible points of contact. Service to these centres would involve personal visits by members of the faculty, publication of a news-letter, library extension etc.

STUDENT LIFE IN A STORMY YEAR. - Less than three weeks after the opening of school came the Japanese occupation of Manchuria, which excited students throughout China, their patriotism often carrying them beyond the limits of good discipline. Many of them went down to Nanking and made demonstrations to the central government. Fortunately our students kept within the limits of the law. Cheeloo was the only school in Tsinan which did not send students to

Nanking, and everything remained quiet here, though by order of the Provincial Government we closed down the school three weeks earlier than provided for in the school calendar. This time was made up, however, by opening the school two weeks earlier and shortening the spring vacation. At the end of the year the students will not have lost any time for study and everything has gone according to schedule.

SCHOOLS OF ARTS AND SCIENCE - In the School of Arts and Science effort with has been made to do the maximum of work at the minimum cost; for this credit must be given to Dean Linn. During the past two years he has raised the standard of both these schools and increased the equipment in the Science laboratories and the books in the Library for the use of Arts students. It is largely owing to these improvements that registration has been granted, but unfortunately it has been necessary to exceed the budget in order to carry them out. It is hoped that next year the expenditures may be kept within the limits of the budget.

The Dean has presented a report of these two schools so that it is not necessary to go into details here. There is, however, one matter which must be emphasized.

To a student of Education it would seem to be necessary for the Department of Education to have a practice school, just as the department of Chemistry needs a laboratory. As we have no separate department for psychology the department of education has also assumed the task of teaching psychology. The teaching of psychology needs a laboratory just as the teaching of Biology and Physiology. Education in these modern times is no longer a matter of metaphysics which can be done on paper. It is more and more becoming a science and needs practical work. Many problems should be solved by experimentation. Both a practice school and a laboratory for psychology are important. With an appropriation of only \$800 a year for this department it is extremely difficult for us to accomplish what we hope to do. We are now making an effort to take over the Chung Te School, and to convert it into a practice school formerly run under the auspices of the South Suburb Church, and to convert it into a practice school for this department. Efforts are being made to raise funds for a new school building, which we hope will be complete in a few months. From this time forward the Department of Education will pay more attention to the running of the school. Some practical problems, such as the forms of curricula, and so on, will be subjects for experiment in this practice school. There will also be opportunities for the students to do practice teaching on the one hand, and for the children of faculty members and employees

to receive an education on the other. Owing, however, to financial conditions, there will be many difficult problems to be faced in the years to come in this department. Probably little can be done in the coming year but we hope in the future our ideals may be realized.

MEDICAL SCHOOL - This school is known all over the country as second only to P.U.M.C. On a recent visit to Nanking, the new Minister of Education commenting on the high quality of our Medical School, said: "You must devote your time to developing it and it will render great service to China." Thanks are due to the faculty of that School and to Dr. Shields for the high standard of the work there, and the confidence they are winning from the Chinese people. Details of the work of the year are given in the Dean's report.

THE HOSPITAL - Dr. Heimbürger in his report justly calls attention to the need for a new outpatient department. This is obvious to anyone who will pass through the hospital any afternoon and see the poor people crowding on the street and about the gate waiting for treatment. We fully agree with the principle that the hospital should serve the poor, and our desire is that the poor may be more adequately served. There is also great need for an isolation block for contagious diseases, which we do not have at present. We have also only four rooms for private patients, which is far below the demand of a community like this. As Dr. Heimbürger has said in his report, a considerable percentage of patients do not enter the hospital owing to lack of beds. In the light of these facts the Board of Directors a year ago urged the erection of the new hospital, and in January last the Medical Faculty, by a large majority, approved this plan in preference to others. The Administrative Council at its meeting last spring unanimously approved the action of the Medical Faculty. The objection raised is that it would involve higher maintenance costs, and there is at present no hope of raising additional funds owing to financial conditions abroad and in China. It is however suggested that only part of the building should be used for hospital purposes, just so much as could be maintained within the limits of our present resources, in which case no immediate increase in maintenance grant would be necessary. If, after the three years required for the completion of the building, financial conditions have not improved, the part of the new building not used for hospital purposes could be rented out as residences for members of staff or for other purposes, thus bringing in an income which would help in the maintenance. Expert advice on this matter is still to be sought.

HARVARD-YENCHING INSTITUTE - Cheeloo, together with some other missionary colleges, is

fortunate in receiving help from the Harvard-Yenching Fund. This has enabled us to acquire a good library of Chinese books within recent years, and also to secure the services of good Chinese scholars such as Professor Luan Tiao-fu along the line of philosophy, Professor Hao Li-chuan along the line of Chinese rhetoric, and Professor Shu along the line of Chinese literature. We anticipate that these gentlemen will be able to make some real contributions to Chinese studies in the future, and so greatly strengthen the Department of Chinese.

We are also very fortunate in securing the appointment of the Rev. J. B. Menzies, who is an authority on Chinese archeology and will work with us in the Research Institute. Mr. Menzies comes to us to represent the United Church of Canada.

AUGUSTINE LIBRARY - The out-standing event of the year is the completion of the two new stack rooms for books in the Chinese language. In addition to this important improvement, a fire-proof strong room has been constructed in the basement in which to keep the more important and valuable books. Rather extensive repairs have been necessary in the roof and certain inside walls of the building. These have all been completed well in advance of the wet season.

The number of visits to the library by those using the reading room is about 37,800. The number of books drawn is 13,457, and the calls for reference books have totalled 27,042. The library has been open 303 days. This is less by about 46 days than during the previous year, the decrease being due chiefly to the extended winter vacation resulting from the general student troubles, which did not otherwise affect the University.

Additions to the library have included 51,627 volumes in the Chinese language, and 1,559 in other language. The library now contains 122,721 volumes Chinese books and 16,749 in other languages.

UNIVERSITY PRESS - The output of the University Press for the year ending December 31st 1931 was as follows:-

Envelopes and letter heads	271,550
Single sheets printed	678,770
Books printed (volumes)	18,115
Books rebound	602
Pages in printed books	503,950
Total number pages printed	1,182,720

1932

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C CONCLUSION - During this year though we have tried to maintain the best of the past, so far as new developments, such as the Rural Programme, are concerned, we are just feeling our way. A little has been done but many things remain only as ideals. From the Treasurer's report it will be seen that grants from several of the supporting boards have been cut. Under these circumstances it may be as much as we can do to maintain the status quo. New work cannot be carried out without increased income, and instead of an increase we are facing a reduction, so that it will be impossible to realise these new schemes in the immediate future. So far as we now see our only hope for making advances lies in a rigid economy. We have already reduced maintenance cost in several ways and we are planning a general survey of all our expenditures with the intention to economize still further.

Respectfull submitted,

(Signed) KING CHU.

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TRANSFER

山東濟南私立齊魯大學
CHEELOO UNIVERSITY
TSINAN, CHINA

校長辦公室
OFFICE OF THE PRESIDENT

18th March, 1933

電報掛號(齊魯)
CABLE ADDRESS: CHEELOO

Feb 26/33

Mr. B. A. Garside,
China Union Universities,
150, Fifth Avenue,
New York.

SHANTUNG

Dear Mr. Garside,

INDEXED

This note is addressed to you as Secretary of the American Section of the Board of Governors of Shantung Christian University. We have read the printed pamphlet recently sent out by Mr. Cressy as Secretary of the Council of Higher Education under date of February 24th 1933 entitled "The Correlated Programme" and so forth. The statement made in this pamphlet regarding Cheeloo seems quite unsatisfactory, so much so that we feel it desirable formally to request that no action of the American Section of the Board of Governors or of its Executive Committee be taken in regard to the Cheeloo part in the Correlated Programme based on the statement in this pamphlet until after the Board of Directors has acted at its meeting next June.

I enclose copy of a letter which I have sent to Mr. Cressy.

Yours sincerely,

Ting Egan

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山東省立齊魯大學
CHEILOO UNIVERSITY
TAINAN, CHINA

校長辦事處
OFFICE OF THE PRESIDENT

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18th March, 1933.

Mr. E. H. Cressy,
Council of Higher Education,
23, Yuen Ming Yuen Road,
Shanghai.

Dear Mr. Cressy,

Copies of the minutes of the last meeting of the Council of Higher Education together with the printed pamphlet and your letter to Mr. Garside have come to my hands, and I have given them as much attention as is possible considering my other duties.

Our long Acquaintance makes me feel that I may be quite frank with you in speaking of the reference to Cheeloo University made on page 4 of the printed pamphlet. I trust that I may be allowed to say that I am somewhat surprised at having a statement which may have been satisfactory enough from your standpoint when it was first written some years ago inserted now in such a report. Cheeloo University has definitely accepted the Rural Programme. It has also definitely laid down for itself a definition and a general method by which the ends desired are to be striven for. Your committee does not seem to have thought it necessary to consult the University regarding any progress which has been made during the last three years, in the development of the rural programme idea. I feel that this is a matter of regret. Those of us who are associated in the administrative work of the University feel that the programme toward which we are now working is very much broader and more promising than that which was suggested three or four years ago and we feel that we have already made quite definite progress in the establishment of the preliminaries of this programme.

Your committee does not seem to be aware of the separation between the University and the Theological School which took place preliminary to the registration of the University.

We feel also that the publication of such a statement regarding the university at this time might if it falls into the hands of persons who are not in sympathy with the work of the University, be of considerable damage to us. What the effect of such a statement as this may be on the Board of Directors of the University when it is presented to them I am not at the present moment able to say. Having wholeheartedly adopted the purpose of making Cheeloo a centre of

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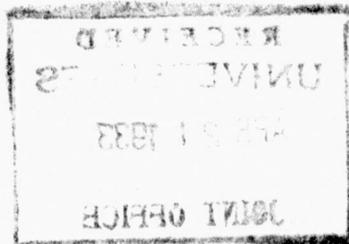
Mr. Cressy

influence for the development of rural communities we cannot but regret action on the part of your Committee which we feel might militate against the development of this programme and I feel that in any future publication in the name of the Council of Higher Education at least some degree of consultation with us should be had before it is issued.

With kind regards,

I am,

Sincerely yours,



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Mr. C. G. ...

18.3.33

influence for the development of rural communities we should
but regret action on the part of your Committee which we
might still be able to influence in the future.
I feel that in any case the position in the case of the
oil of High School at least some degree of control from
with an actual one and before it is issued.

Very truly yours,

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Respectfully,
[Signature]

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SHANTUNG

INDEXED

Cheeloo

May 1, 1933

President King Chu,
Cheeloo University,
Tsinan, Shantung, China.

My dear Dr. Chu,

Let me acknowledge receipt of your letter of March 18th, with its attached copy of the letter you wrote Mr. Cressy on the same date.

It so happened that the North American Section of the Cheeloo Governors met on the morning of April 21st, just before this letter arrived, so official consideration of the communication will have to await the next meeting of the Section or of its Executive Committee. However, because of the importance of the matters you are discussing, I have taken up your letter informally with a number of the members of the North American Section and have asked their advice as to the next steps.

All those with whom I have talked have indicated that perhaps it is just as well that this communication had not come to hand when the Section assembled last week, for it raises a great many questions which would simply have bewildered us, and would have prevented our acting with any degree of intelligence until fuller information was at hand. Since it will probably be two months or more before another meeting is held, there should be opportunity to exchange letters with the field to learn just what is involved.

The thing that stands out most clearly in your letter to Mr. Cressy, as well as your note to me, is that you feel the statement appearing on page 4 of the printed pamphlet issued by the Council of Higher Education "The Correlated Program, 1933", with regard to the place of Cheeloo in the Correlated Program, is unsatisfactory. In what respect the statement is unsatisfactory is not indicated, except, in a general way, that it is too narrowly restricted. I trust that further correspondence will supply us with more complete information at this point.

In order that we may have a common basis of understanding, let me comment first on some of the points raised in your letter. Thereafter I will try to review, as best I can, some of the fundamental issues involved, as they appear to us here.

In the second paragraph of your letter you refer to the statement on Page 4 of the Council's 1933 edition of the Correlated Program, describing the work of Cheeloo, as having been written by the Council several years ago. Later on you indicate that the University has not had an opportunity to comment on this statement, and that when it is brought to the attention of our Cheeloo

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Directors, they will possibly find it quite unsatisfactory. Let us look for a moment at the history of this statement of Program for Cheeloo, and see what opportunities our Directors have had to comment on it.

I find that the first statement of the place of Cheeloo in the Correlated Program, adopted by the Council of Higher Education 1928, differs quite widely from the latest statement - at least so far as phraseology is concerned, though the essential meaning is not greatly changed. The statement of the Council regarding Cheeloo in the 1930 version of the Program more nearly approaches the present formula, though there are still some essential differences.

The wording of this statement as it appears in the 1933 version of the Correlated Program was not formulated in China but here in New York. In February and April 1932 the governing boards of all our China colleges met together in New York for two series of conferences, occupying four days in all, and studied very thoroughly all phases of the Correlated Program. In the end these conferences formulated a new revision of the Correlated Program which followed in the main the recommendations of the Council of Higher Education, but included certain modifications suggested here. The formulation of the program for Cheeloo, as adopted here in New York last April, was copied verbatim by the Council in adopting the 1933 revision of the Program, with no changes whatever except that the Council placed enrolment limits of 150 for Medicine and 50 for Theology.

The North American Section of our Cheeloo Governors took an active part in the conferences here last year, and all gave their approval to this statement as formulated. At its meeting on April 15, 1932, the North American Section, by action NAS-289 heartily agreed with the Correlated Program as formulated by these two New York conferences, and undertook to do everything in their power to put into effect the program assigned to Cheeloo. Attached to the minutes of this April 15th, 1932, meeting of the North American Section, Appendix B is this complete statement adopted by the New York Conferences. On page 6 of Appendix B is the statement regarding Cheeloo to which objection is now raised. We sent an ample supply of these minutes, with Appendix B attached, to the field for distribution to the Board of Directors. On May 2, 1932, I sent a long covering letter to Mr. Davies and yourself, in which I called attention, among other things, to our actions relative to the Correlated Program.

On June 20, 1933 the Annual Meeting of the full Board of Governors also gave its approval to the Correlated Program as drafted in these New York conferences, and to Cheeloo's participation therein.

Your letter contains the first intimation we have had of any dissatisfaction on the field as to the place assigned Cheeloo in these later statements of the Correlated Program. We have assumed that since the widest possible distribution among our Cheeloo Directors and administrative was given a year ago to this statement, and no objection has heretofore been received from any source, that therefore this statement must have met with general approval on the field.

Now that we find the statement is not wholly satisfactory, we

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are of course very anxious to know just what is amiss. We recognize that this statement, like those for the other Universities in the Program, is very terse and uninspiring. It is not a statement that we would use widely in appealing to donors for support. It intends to do nothing more than set forth in raw outline the limits within which the University is to operate.

But I am sure we will agree that the phraseology is of minor importance, and that the meaning is the vital thing. At what point should this be changed?

Unquestioningly each of us who feel a special interest in Cheeloo would be happy if an even greater place were assigned to the institution. But we must keep in mind that the same thing is true of the supporters of every other institution within the Program. For several years we have heard protests from practically every institution that the part assigned them is too small. But even more unanimous has been the agreement from all sides that the sum total of the Program as now drafted is too large. Obviously we must strike some kind of a compromise between these two conflicting tendencies - to give each institution as large a place as possible, and to keep the total small enough to be financially practicable. It has been our hope, both here and on the field, that the present Program gives about the best common ground we can hope to find at this time. If we can only unite at this point, and go forward together, the future should hold greater things for each of us. But as long as we fail to agree and each goes his own individual way, we will never arrive anywhere.

It might be said for Cheeloo that while we might wish more, there have been many times at which it seemed we might be forced to take less. One of the points at which the Correlated Program has been attacked has been right here. A great many people have contended quite vigorously that Cheeloo should be stripped down to a Medical School, and pre-professional training in Medicine and Theology - with possibly junior college courses looking forward to teaching and other fields of service in the towns and rural areas. A fairly contented agreement has now been reached on the Cheeloo program as it is drafted - but any attempt to revise that statement would almost certainly endanger what has already been won. I feel that within the limits as defined by the present Program, Cheeloo is being asked to do one of the biggest and most needed pieces of work assigned to any institution. Our immediate problem is not to get permission to undertake more, but to secure the funds, staff, and equipment needed to perform this assignment adequately. The program as now set up contemplates only a five year period. If during that time we can make good on the present assignment, we may then be in position to discuss more scope thereafter.

The Governors are anxious to cooperate fully with the Directors, and will consider seriously any suggestions you make. But it is our mature judgment here that our wisest course is to go forward along the lines now laid down. Cheeloo has always taken the front rank in cooperation, and it would be disastrous to the whole enterprise if we should now lag behind. We sincerely hope that the exchange of correspondence between Mr. Cressy and yourself will have ironed out your differences, and that when the Directors meet in June they will be able to give their hearty endorsement to the Program as it now stands. I enclose herewith a copy of the minutes of the meeting of the Associated Boards held April 18th and 19th.

BAG/G
Enc.

Cordially,

B.A. Paradise

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SHANTUNG

INDEXED

May 1, 1935.

President King Chu ✓
Rev. L. J. Davies
Dean Charles A. Stanley
Cheeloo University
Tainan, Shantung, China

My dear Dr. Chu, Mr. Davies, and Dr. Stanley:

I am enclosing herewith a copy of the Minutes of the meeting of the North American Section of our Cheeloo Governors held on April 21st. Under separate cover we have already mailed thirty five copies to the President's Office for field distribution, and fifteen copies to Dr. Stanley for distribution to the Board of Directors of the Theological School. In this letter we will comment briefly on such matters as seem to require further explanation.

Revision of By-Laws. You will note that a draft of the proposed revision of By-Laws of the Board of Governors is attached to these Minutes as Appendix A. We hope that you on the field will go over this draft with some care to see whether it is at all points in agreement with your understanding of our present organization. If there are any places at which further corrections should be made, will you please let us know as promptly as possible, so that we can bring up suggestions to the meeting of the full Board of Governors, which will be held during the early summer or the early fall.

Diploma in English for Medical Degree. Action BS-373 concurring in Actions NAS-320 and NAS-321 now seems to complete formalities necessary for the conferring of the degree of Doctor of Medicine to graduates of the Cheeloo Medical School. We hope, therefore, you will be able to put this new policy into effect at your commencement next month. We will probably be hearing from you further within the near future as to what policy if any, you will wish to recommend in making this procedure retroactive.

Lease of Property. We have not proceeded as rapidly in this matter as we would have liked. The difficulties are twofold:- In the first place we do not have as full information as we need from the field as to exactly what property is to be included in the lease the Governors are to give to the Board of Directors. In the second place, there has been a great deal of discussion and correspondence between New York and London as to the form of the leases to be given by the Baptist Missionary Society and the Presbyterian Board to the Shantung Board of Governors. The form of lease proposed by the Baptist Missionary Society is for only a five-year period, and contains a

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May 1, 1953.

number of detailed conditions, such as the payment of a nominal rent, and the requirements that no changes in the property shall be made except with the approval of the Society. The form which finds favor here in New York would come as near as is legally possible to being an actual transfer of control from these two Mission Boards to the Board of Governors, would be for a long period, and would have no condition except a very simple statement that the Board of Governors assumes responsibility for administering the property in line with the wishes of the original donors. I hope that we may get these details cleared up promptly, although possibly we may have to wait until the meeting of the full Board of Governors to reach final decision.

Budget for 1953-54. You will note from Action NAS-334 the amounts the North American Section hopes to be able to contribute toward the 1953-54 Budget. Comparing these figures with the ones appearing in Appendix B, it is at once obvious that we are not going to be able to give nearly as much as the field hopes for. Our Cheeloo finances are getting into a very critical condition, even more so than is the case with our other China colleges. The Section requested by Action NAS-338 and NAS-339 that the Executive Committee and the Committee on Promotion give these financial problems early and serious study.

Property Items. When the Section gave consideration to Actions D-1016, D-1017, and D-1018, and began to ask such questions as where these proposed buildings are to be erected, where funds are coming from, and how the maintenance of the buildings is to be carried forward for the future, it immediately became obvious that exceedingly little information along any of these lines was available. The Section realized too, that this was not an unusual situation, for as a general rule the Governors know very little about what the field is doing and planning in the way of new construction. This is not a very satisfactory situation either from a technical or a practical standpoint. Technically, the Governors are (or will be as soon as our present leases are executed) the owners of the property on which these proposed new buildings are to be erected, and should therefore, be kept informed of any proposed new construction, and should give their approval of any substantial new construction before it is undertaken.

From a practical standpoint, it is impossible to expect our Governors to take any intelligent interest in what is going on at Cheeloo, or to have any sense of responsibility for the University, unless they are kept informed as to what is done and planned, and have a voice in matters of major importance. The Section recognizes that any blame for lack of clearer policies rests largely on the Governors, for they have been altogether inactive, and have left the whole initiative and responsibility with the field. In an effort to formulate a policy that would be simple and easy to administer and at the same time enable the Governors to keep in closer contact with what is being done and planned, the Section adopted Minute NAS-335. We would like your frank comments and suggestion.

May we also request that, in addition to dealing with the larger questions of policy, the field supply us with more detailed information along the lines indicated above, as to the buildings proposed in Actions D-1016, D-1017, and D-1018.

Matters Arising from Associated Boards' Meeting. Actions NAS-340 and NAS-341 are in line with the previous actions taken by the Board of Governors over a number of years. This meeting of the North American Section

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May 1, 1933.

was called just before the arrival of an important letter from President Chu, commenting on the Actions of the Council of Higher Education at the meeting in January. I am writing him a separate letter dealing with these matters.

Resignation of Mr. Cochran and Mrs. Shaw. I know that you will sincerely regret to learn of the resignation of these two members of our North American Section who have for many years been among our most active workers. Mr. Cochran is so desperately hard pressed by his banking responsibilities that he is unwilling to continue a responsibility ~~but~~ feels he cannot adequately discharge, and Mrs. Shaw's removal to Boston makes it impossible for her to continue the fine service she so long rendered to the University in the field of financial matters.

I believe that these are all the matters requiring comment at this time. We trust that when this letter reaches the field, you will be completing your preparations for a very peaceful and satisfactory commencement. Conditions in North China appear more and more threatening, but we trust that Shantung will not be molested.

Very cordially yours,

B. A. Casside

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1933
SHANTUNG CHRISTIAN UNIVERSITY
PRESIDENT CHU'S RESIGNATION

President Chu's Resignation

PRINTED BY THE UNIVERSITY PRESS
TSINAN, SHANTUNG
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Cheeloo University.
Sept. 7th, 1933

To Whom it may concern:

President King Chu was granted leave of absence for one year in August 1932 to assist in reorganizing the educational work of the Province of Hunan. At the end of this period the pressure was so strong to have him remain in Hunan that he felt constrained to offer his resignation. The following correspondence is printed for the private information of members of the Board of Directors and other interested persons and is not for public circulation nor publication.

Board of Directors.
L. J. Davies, Secretary.

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Special Meeting of Administrative Council

August 19th, 1932

A special meeting, called by President Chu, of the Administrative Council, convened at 8 P. M. in the Board Room, August 19th 1932.

Mr. Chu stated the purpose of the meeting to be the consideration of the efforts being made by the Government of Hunan Province and by the Central Government at Nanking to persuade him to go to Hunan to act as Provincial Commissioner of Education. Mr. Chu stated that he had several times refused to consider this proposal, that he did not wish to leave Cheeloo but that the approach of the Nanking Educational authorities had become so insistent that he felt compelled to call the Administrative Council to advise with him. Mr. Chu added that the exact form in which the request was being presented to him was that he should go to Hunan for six months or a year to set up the new educational system for the Province.

President Chu then withdrew and informal discussion of the situation followed. Two letters from General Chang Chih Kiang, writing as a member of the University Board of Directors, were read. General Chang urged the temporary release of Mr. Chu.

After long and detailed consideration of all the questions involved, the following actions were taken unanimously:

D 1013. Leave of Absence for President Chu. (A.C.M. 0327)

"Whereas the Government of Hunan Province has repeatedly and earnestly requested President King Chu to go to Hunan for six months or a year to serve as Provincial Commissioner of Education, and

Whereas the representative of the Hunan Government, when present in Tsinan, asked definitely for the loan Mr. Chu for a period of six months with the understanding that he would be released from service in Hunan to return to his duties in the University at the end of that period, and

Whereas it appears very difficult for the Government Educational authorities to secure a suitable Commissioner, and

Whereas the University is willing to make any reasonable sacrifice of its private interests to assist the general educational work of the country, and to show its sympathy and desire for cooperation with the Ministry of Education in the stupendous work which it is undertaking, Therefore,

Resolved.

I. That President King Chu be granted, and hereby is granted, leave of absence for a period of six months to one year, at his discretion, to assist in educational reconstruction in the Province of Hunan;

II. That Mr. Chu be requested to confirm in writing, to the University Board of Directors, the promise just made verbally to the Administrative Council that he will return to the University within one year;

III. That his salary and use of residence be continued to Mr. Chu during his absence; (see Mr. Chu's letter below)

IV. That, pending the possible appointment of an acting President the University Executive Council shall administer the affairs of the University in the name of President Chu.

V. That numbers "I" and "II" of the above actions be communicated to the Hunan authorities and to the Nanking Ministry of Education.

The members of the Administrative Council expressed to President Chu individually and collectively their high appreciation of his services, so loyally and effectively given to the University during the past year, and assured him that only the seeming necessities of the situation brought them reluctantly to agree to this leave of absence, and wished him a successful period of service in Hunan.

Copy of letter from Mr. Chu replying to actions noted above:
August 22nd, 1932.

The Board of Directors,
Shantung Christian University,
Ladies and Gentleman,

An invitation to go to Hunan Province to serve temporarily as Commissioner of Education has been repeatedly presented to me by the Hunan Government. I have several times declined to accept this invitation.

However the Central Government insists on my going and has made the actual appointment. As soon as I received the news of the appointment I immediately informed the Central Government that I could not leave the University without the consent of the Board of Directors.

Since my coming to the University I have enjoyed the hearty support of every member of the faculties and staff. It is due to this cooperation that we were able to carry the University work without break through the last academic year in the midst of great national anxiety. I have no intention to leave this institution. The unfailing persistency of the Hunan people reveals their great need for help. I feel that their call for assistance should not be ignored.

At its meeting held August 19th, the Administrative Council has agreed with me that, in the circumstances, a favorable reply should be made to the request of the Government and has kindly granted me temporary leave of absence. Allow me to say that my heart is always with the University and that my family will stay on the University Campus during my absence. I shall seek opportunity to come back as soon as possible and in any case I will return to the University before the end of August, 1933.

In regard to the resolution of the Council continuing my salary and the use of my house during my absence, though I thank the Council for its kind consideration, I must decline to accept any salary, as the government regulations do not allow me to do so, but I shall be glad to use the house. Hence I will draw no salary after August 31st, and the University is free to use this money for other purposes.

In closing allow me to express my hearty appreciation of the loyal support given me by both the Board of Directors and the faculties of the University.

Sincerely yours,
King Chu

*Letter from Chairman Ho to Dr. Kung and the Board
of Directors of Cheeloo University*

June 6th, 1933

In my telegram of the 6th, I informed you of the reason why Commissioner Chu could not leave Hunan. He has been here only a few months. All the educational work has been only partly carried out and part is still being planned. If he leaves just now all his work will come to nothing, which will be very harmful indeed to the welfare of Hunan. I beg you therefore, to let him stay here to accomplish what he has just started. I am sending Mr. Liu Ting Feng to see you and I hope he will tell you everything.

From Minutes of Board of Directors

June 15—18, 1933

D 1025. Request for Release of President King Chu

Whereas a telegram has been received from the Chairman of the Hunan Provincial Government, a rough translation of which reads as follows:- "Board of Directors, Cheeloo University: Since Mr. Chu Ching Nung's coming and serving as Commissioner of Education for this Province he has entered heartily into the reconstruction of educational work and it is now on a very satisfactory basis. We cannot permit him to leave the province. We beg your sympathy with the needs of our provincial education and ask you to release Dr. Chu from the duties of Cheeloo University and let him devote himself to his present service in order that he may complete our programme of educational reconstruction. We send this telegram and are appointing Mr. Liu T'ing Fang to present the matter to you in person. We beg your sympathetic consideration.

Ho Chien
Chairman of Hunan Provincial Gov."

Vote:- That a Chinese translation of the following letter be sent to the Chairman of the Hunan Government:-

"Dear Sir,

We have received your telegram asking that the Board of Directors of Cheeloo University release President Chu for service in Hunan for an

indefinite period. A year ago at this time, with great reluctance, we acquiesced in the request of the Hunan Government that President Chu should be released for a period of six months to assist in the organization of the educational work of the Hunan Province. We felt at the time that the University was decidedly sacrificing its own interests in releasing Mr. Chu for this temporary work, but we were anxious to do all in our power to give assistance in the important work of developing the Hunan educational system. The request of the Hunan government was quite definitely that we grant Mr. Chu a six months' leave of absence. The action of the Board of Directors extended the possible leave to one year. This fact was clearly stated to the Hunan Government at the time and was understood by the Ministry of Education. When the action of the Board was communicated to Mr. Chu he gave the Board a definite statement in writing that he would return to his duties as President of this institution not later than the end of the year for which leave had been granted.

"The absence of our President has been detrimental to the work of the University and now his presence is more urgently needed than ever. We have already shown by our action that we are by no means indifferent to the needs of the educational work in Hunan, but we are convinced that Mr. Chu's return to his work here is essential to the welfare of the University.

"We therefore with respect and regret find ourselves unable to accede to the request of the Hunan government."

Further: that the Rev. H. L. Yee and Mr. Davies be appointed as representing the Board of Directors to meet any delegation which may come from Hunan in regard to this matter.

Letter from Mr. Davies to Dr. Kung

of June 21st, 1933

It is with regard to the question of the return of President Chu that I am specially writing you this morning. I enclose herewith a copy in English and Chinese of the action taken by the Board. The Chinese letter is being forwarded at once to Chairman Ho of the Hunan Province. This action of the Board was taken unanimously. The return of President Chu is imperative for the welfare of the institution. We have

had a very good year but there are matters which we believe would have been much better handled had Mr. Chu been on the ground, and others which seem absolutely to demand his presence here during the next school year. Before it took this action the Board had laid before it a telegram from Chairman Ho in which he formally requested the Board to release Mr. Chu for indefinite service in Hunan. Careful consideration was given to the relationships of the University with the government authorities both in Nanking and Hunan and the action declining to accede to the request of the Hunan government was taken after careful and deliberate thought. It is reported that the Hunan people propose to send a delegate to Tsinan to press their request for Mr. Chu's release and the Vice-chairman of the Board, the Rev. Yee Hsing-lin, and I were appointed to represent the Board provided such a delegation comes to Tsinan. It is also reported that this delegation will seek you out in an endeavour to secure your support for their request. I am therefore sending you these copies of the action of the Board and giving you the information which this letter contains, in the expectation that you will strongly support the Board in the insistence that it is vital to the welfare of Cheeloo that Mr. Chu return to his duties here. As a final word on the matter, I am confident that I am correct in saying that it is Mr. Chu's personal desire and that of Mrs. Chu that he return to serve Cheeloo.

Letter from Dr. Kung to Mr. Davies

June 24th, 1933

I note the unanimous desire of the Board to have Dr. Chu return to his duties and shall be glad to support the board when the delegation from Hunan approaches me on this question.

Letter from Dr. Kung to Mr. Linn

June 28th, 1933

I have received a letter from Chairman Ho saying that President Chu cannot leave Hunan at present. I have informed him that the matter had to be decided by the Board of Directors. I have also written to President Chu to ask his opinion. I enclose Ho's letter and a copy of my reply to him.

Telegram from Gen. Chiang

July 13th, 1933

Telegram from Chairman Ho saying he was very much pleased with the educational work done by Commissioner Chu in Hunan. Cheeloo wants him to return. Please ask Dr. Kung to inform Cheeloo that they must get some other person for the presidency, so that Commissioner Chu will be able to devote all his time to Hunan. Please inform the directors of Cheeloo.

Letter from Dr. Kung to Mr. Linn

July 15th, 1933

I hope you received both Chairman Ho's letter and my reply to it which I sent to you a few days ago. I also wrote to President Chu whose answer was that he was still willing to come back to Cheeloo but he did not know whether General Chiang would allow him to do so as the General is much interested in the educational work in Hunan. He asked me to communicate with the General about the matter, which I did. I enclose General Chiang's telegram. Please present it to the Board of Directors.

Letter from Dr. Kung to Board of Directors Cheeloo

July 20th, 1933

Your letter has just reached me. I wrote to Dean Linn enclosing General Chiang's telegram which I hope he has presented to you. I have received another letter from Chairman Ho and also a telegram from General Chiang. I enclose both of them herewith.

I think under the circumstances President Chu will hardly be able to return to Cheeloo at present. Why not grant him another year's leave? Whether this is practicable I leave to your judgment.

From Chairman Ho to Dr. Kung

July 12th, 1933

I have received your kind letter. Commissioner Chu has not been here very long and his work is only just begun. If he leaves now it will

be very harmful to Hunan. Education goes slowly and we must have him remain here. Please communicate with Cheeloo and ask them to get a new president so that Commissioner Chu can devote his whole time to Hunan. Very much obliged.

Telegram from General Chiang

July 18th, 1933

Telegram from Chairman Ho saying since Commissioner Chu's coming to Hunan education in the province has progressed greatly. Cheeloo urges him to return. All the schools in Hunan feel unhappy. Please ask Dr. Kung to request Cheeloo to get a new president so that Commissioner Chu can continue his work here. He has also written you to the same effect. Please request Cheeloo to release Commissioner Chu.

Letter from Dr. Kung to Mr. Linn

July 20th, 1933

I have received your kind letter. I hope you have got mine. I have also received a letter from the Board of Directors to which I replied at once together with Chairman Ho's letter and General Chiang's telegram. I think President Chu will hardly be able to return and it is better to give him another year's leave. But I know that you as acting-president must be very tired. Please discuss the matter with the Directors.

P. S.

I have heard from President Chu. He is willing to come back so I think we had better grant him another year's leave, but if the university prefers to have a new president I also agree to that.

Letter from Dr. Kung to Mr. Davies

July 21st, 1933

In continuation of my letter to you of June 24th, I have pleasure in sending you enclosed a letter from Dr. King Chu, which is self-explanatory.

I might add that both General Chiang Kai-shih and Governor Ho Chien have communicated with me on the subject, urging me to ask the

Board of Directors of Cheeloo to invite someone else to take the Presidency so Dr. Chu would be able to remain as Commissioner of Education in Hunan.

I shall be pleased to hear from you further on this matter so that I can answer General Chiang, Governor Ho and Dr. Chu more definitely in this regard.

Letter from President Chu to Dr. Kung

of July 15th, 1933

I presume that you have received my letter of July 1st. Chairman Ho informs me that he has sent a representative to see you and also has obtained satisfactory results. I like to know both the attitude of the Board of Directors and that of General Chiang. If I am permitted to return to Cheeloo, I wish to leave Changsha at the end of July, so that I have time to prepare my work before the university reopens. If General Chiang thinks I must stay here, I do not think it is right for my family to occupy a house on the Cheeloo campus. In that case I must remove my family somewhere in the near future. Whatever the decision may be, kindly let me know by air mail. Personally I prefer to serve the university, because my limited ability will suit that sort of work better. Since you know clearly the situation of both the Government and the University your kind advice will be cordially appreciated.

Letter from Pres. Chu to Mr. Davies

of July 23rd, 1933

Your two letters were both received. I am sure Dr. Kung is kept busy in correspondence with both the Hunan Government and General Chiang in Kiangsi regarding my returning to Cheeloo. I have not changed my mind to fulfil my promise one year ago. If possible, I will leave Changsha without the consent of the Government. Let me know, if you have further information from Dr. Kung.

Telegram from Mr. Davies to Mr. King Chu

of July 24th, 1933

Extreme pressure being exerted, almost orders to release you. This seems unjustifiable interference private liberties. Am unwilling to yield

but must call special meeting Directors to formulate reply. Board's position extremely difficult. Final decision really rests with you. Welfare of mother, family and University requires your return. Please wire decision for presentation

Reply from Mr. King Chu
of July 25th, 1933

Planning return against orders. Position extremely difficult. Misunderstanding unavoidable.

Letter from Mr. Duvies to Dr. Kung
of July 27th, 1933

Your letter of July 21st following that of June 24th, has reached me. I have also, as I told you before, seen the letters in Chinese which you sent to Acting-president Linn and I have given all these careful consideration. In these matters relating to the question whether Mr. Chu shall remain in Hunan or return to Cheeloo I have been in consultation with one of the vice-chairmen of the Board of Directors, with Dean Linn, with Mrs. Chu and certain others. After going over the documents in Chinese which I received from Mr. Linn and discussing the whole question with the Rev. H. L. Yee, one of the vice-chairmen of the Board of Directors, and later carefully thinking the matter over and again talking with Mrs. Chu, I decided that no action could properly be taken nor any representations made on behalf of the Board of Directors until we had heard directly from Mr. Chu himself. I therefore sent him a telegram. To this I received an answer making it perfectly clear that he really wishes to return to Cheeloo. Mrs. Chu has also received letters from her husband indicating very clearly the same thing. Mr. Chu's letter to you of July 15th, seems to me to be rather indefinite. It is all very well to be courteous but one should I think express his meaning clearly in such a matter as this, and from what Mr. Chu said to me when he was here at Commencement time, as well as from his telegram and his letter to his wife, I am of the belief that he really desires to return to Cheeloo. This is the first point which I wish to make in replying to your kind letter.

The second is that it is quite impossible at this time to assemble the full Board of Directors for formal action. The reason for this you will quite understand. I am acting this year as secretary to the Board. I feel perfectly confident that I express the sentiment of the entire Board when I say that no question would exist in the minds of the members of the Board as to whether Dr. Chu should return to Cheeloo or not. If all the members of the Board could be present at a meeting today and each one were to express his opinion without coercion I am sure that there would be a unanimous vote in favour of his return, and the Board would not consent to his remaining in Hunan unless it did so under virtual compulsion.

In the third place I myself, and I think everyone with whom I have talked on the subject, feels that unfair advantage is being taken and undue pressure exerted by the Hunan government to retain Mr. Chu. The formal reply made by the Board of Directors has been sent to you in the minutes but lest this may not be immediately available I enclose another copy. The statements made in this reply to the Hunan government I consider to be entirely accurate and restrained. We did not want to allow Mr. Chu to go to Hunan a year ago. He was asked to spend six months in Hunan. We agreed to release him up to a year. A little later when it was assumed by some of the people in the Ministry of Education that he had been permanently transferred to Hunan Mr. Chu wrote making it perfectly plain that he was loaned to Hunan and that his service there was of a temporary nature. This was also clearly understood by Chairman Ho and we had a communication later from the Ministry of Education indicating that they had corrected their former impression and understood that Mr. Chu was still our president, giving temporary service in Hunan work. It is very clear to me that people here feel that effort is being made on the part of the Hunan government to do something which is not fair. This is a private school, without consent of the Board of Directors no official has the right to step in and remove any of our officers. I do not wish to overstress this point, but I must say that the impression produced on me by some of the papers in Chinese which you forwarded gives me a perfect right to raise this question. I recently heard of a case in which a Commissioner of Education in a certain province over-ruled the action of the Board of Directors of a private school

which wanted to dismiss its principal and compelled the school to keep him. This would be just the reverse of our situation if anything like arbitrary authority is brought to bear on this case. I do not wish directly to assert that this is being done but we cannot free our minds from this impression.

In the fourth place, Cheeloo University very much needs Mr. Chu at the present time. You are perfectly well aware that it is no easy thing to secure a man who is suited to do the work of the presidency in such a school as this. We have here on the staff people of at least seven nationalities. To be able to conduct the affairs of such an institution as this so that all those concerned are kept in working order and in harmonious relationships is no small task. During the year which Mr. Chu spent here he gave evidence of having very many of the qualities which go to make a successful president for this place. There are certain matters which are requiring adjustment next fall which will be very difficult to handle unless he is on the ground. You can understand that feeling as we do that we have a right to have him here the sense which we have of imperative need of his presence makes us even more unwilling to consider releasing him.

Again, as I wrote you a few days ago by hand there is a very positive moral obligation resting on Mr. Chu to return to Cheeloo. If he should be compelled to remain in Hunan by official pressure the effect on the staff and on the students would in my opinion be very harmful. He has agreed to come back. He made this agreement at a time when he knew all about the Hunan work. When he returned at Commencement time he reiterated his purpose to return. There are people to whom such a point as this does not seem to appeal. To me it is of very vital moment. I consider that one of the most important things which this institution can do is to develop in the minds of its students a high standard of moral responsibility and I cannot agree to any action which I think will work against the accomplishment of this purpose.

In the sixth place, Mr. Chu has an aged mother who is in feeble health. Her eyes are not good and she is not strong. She is eighty-three years of age. To her the prospect of moving to Changsha is very disagreeable. She is a Buddhist of strong moral character and holds the old standards of filial piety. She says frankly that such action as is proposed

indicates the destruction of proper moral standards. At the present time she is not well. Whether it would be physically possible for her to survive a move to Changsha I cannot tell.

I am putting these things to you in this way thinking of you as the chairman of the Board of Directors of Cheeloo. I am also of course well aware of your relationships to the leaders in the central government. I shall be very sorry if General Chiang feels led to order Mr. Chu to remain in Hunan. I know the impression made here by such action would be bad. I speak from the standpoint of a man who has from the beginning been strong in supporting the central government. I feel that for the government to respect the rights of this school to have its president back will be of more value to it than his services in Hunan if these are secured in a way which leads people to say that the result was brought about by the exercise of arbitrary authority. If you can so put these matters to General Chiang and Chairman Ho that Mr. Chu can be released without misunderstanding or ill-feeling we will be under still greater obligation to you than we are already, and it is my personal belief that you will have done the central government a genuine service.

Letter from Dr. Kung to Mr. Linn
of July 27th, 1933

I hope you received all my letters. I have just received one from Mr. Davies which seems overstressed and not free from misunderstanding. President Chu has repeatedly told me that he wished to be back in Cheeloo but the Hunan government and General Chiang would not let him go. They are of the opinion that the educational work in Hunan has only just started and it would certainly be detrimental to have a new head for such important work. Moreover since President Chu accepted the appointment he has to obey the government. He can no longer act as a free agent. That is why he asked me to communicate both with the university and General Chiang hoping to find a way out. Please inform the Directors and explain the situation to them.

Letter from Dr. Kung to Mr. Davies
of July 27th, 1933

I was very glad to hear from you and to learn that the Board of Directors is giving President Chu's requests consideration.

I will send any further correspondence I receive concerning President Chu on to you and will be very interested to hear what decision is reached.

Letter from Pres. Chu to Mr. Davies

of July 28th, 1933

Since my return to Changsha I have been repeatedly telling Chairman Ho and other colleagues in the Provincial Government that I should go back to Cheeloo to fulfil my promise at the end of August, and have made preparations to go, but Chairman Ho refuses to give any consent. He is trying every means to detain me here. He asked the Minister of Education and General Chiang to exert their pressure both on the Board of Directors and on myself. My situation is as difficult as that of the Board, if not more. The Government takes the action on the theory that the state can call a citizen to service whenever necessary. Though I have made all sorts of appeal to the chairman and others that I must go to Cheeloo, but they are not convinced. In recent two days, both the Ministry of Education and General Chiang informed us that another year's leave of absence might be granted by the Board, but I am annoyed by the news. If I cannot be released at the end of the first year, how can I be released at the end of the second? I wish either to be allowed to return to Cheeloo this year, or to resign from Cheeloo altogether. It is not justifiable to keep the University waiting for two years without a president.

I will go to Kiangsi to make a personal appeal to General Chiang on August 1st. I shall let you know the result.

I have been planning to leave here without the consent of the Government, but at the same time I am trying my best to avoid misunderstanding that will give bad effect to the University as well as to myself.

Has the Board of Directors already met? Please inform me by air mail, if any decision has been reached.

Note: President Chu did not go to Kiangsi but came direct to Tsinan.

Letter from Mr. Davies to Pres. Chu

of August 1st, 1933.

With this I am sending you copies of the following documents:

1. Letters from Dr. Kung and telegrams,
2. My letter of July 27th to Dr. Kung,
3. Dr. Kung's letter to Mr. Linn written after he received my letter,
4. My letter to Dr. Kung based on his last letter.

Further consideration of the circumstances and of all the interests involved in the question of your return to Cheeloo leads me to the conclusion that we have been making your position more difficult than is at all reasonable. In judging matters in which one is personally greatly interested, it is hard, if not impossible to give the unbiassed consideration one would wish to give. That you really desire to fulfil your engagement to return to Cheeloo we are all convinced. That in the circumstances it seems impossible for you to do this appears equally clear. For the Board of Directors rigidly to insist on the literal fulfilment of your promise would be, in these conditions, impossible. Hence I feel that, speaking for the Board of Directors, we should release you so far as your promise made to the Board is concerned and leave you entirely free.

This does not mean that there has been any change of attitude on our part toward you, but simply that we wish to relieve you of the mental distress which you suffer, if you must remain in Hunan, on account of your promise to return to Cheeloo. I am convinced that no member of the Board will blame you in the least if you do not return.

We know that your heart is with us in the University. Whatever our future relations may be we look forward to happy association with you. We shall regret very much if you can no longer be working directly with us in the University. But even though this be impossible we will be glad that the work in Hunan, as a part of the general educational program of the whole country, may have the benefit of your services.

A copy of this letter is going forward to Dr. Kung.

Letter from Mr. Davies to Dr. Kung

of Aug. 1st, 1933

Your letter in Chinese written after you had received mine of July 24th, has received careful attention.

Your judgment as to what is required in the circumstances is far better than mine. We are convinced of your profound interest in Cheeloo University, and in this matter of the return of Mr. Chu to the University, or of his remaining in Hunan, we are satisfied that you have the interests of the University fully in mind. Your position, experience and knowledge make it possible for you to take a view of this situation which is more inclusive than ours.

We are therefore cordially accepting your judgment and are writing to Mr. Chu releasing him from the promise he made our Board and leaving him free to act as seems best to him.

A copy of our letter to Mr. Chu is enclosed.

Telegram from Changsha

August 2nd, 1933

Cheeloo University. Tsinan.

Leaving Hunan third. King Chu

Letter from Dr. Kung to Mr. Linn

of Aug. 5th, 1933

Thank you for your letter from which I learn that you have informed Mr. Davies how difficult a position President Chu is in. I am pleased to know that Mr. Davies understands. I hope you will explain everything clearly when the Directors meet.

According to today's paper President Chu is leaving for Tsinan on the 3rd. Is that true? If that is the case everything will be clearly explained. A friendly talk is the best thing.

*Letter from Chairman Ho to Board of Directors,
Cheeloo University*

August 5th, 1933

Regarding Commissioner Chu Ching-Nung's case, we deem it proper to make some further statements for your sympathetic consideration.

This government neither neglects the interest of, nor forgets the agreement which it entered with your honorable institution. But we

deem it quite consistent with the received principles of the Western Land that civil duties should have a determined precedence over private obligations whether institutional or personal. During the World War, professors were called away for technical duties irrespective of their teaching contracts. As you well understand, China, in her present situation, is in no way less extraordinary than the allied nations during the Great War. She needs the services of men like Commissioner Chu. The state calls for his service. He will have to answer the call of the state.

Commissioner Chu has kept, and still keeps his promise well. Twice he has resigned, but twice the Ministry of Education refused to accept his resignation. The matter is beyond his control now. As a matter of fact, he cannot leave his present post without the consent of the Ministry which is not a party to our agreement and yet directly connected with your institution. For this we regret, but we hope you will sympathetically understand.

For the higher ideals which you cherish, we sincerely hope the members of the Board who are either friends or citizens of China will favorably decide Commissioner Chu's case, be it even detrimental to the interest of a good private institution.

Letter from Mr. Davies to Chairman Ho Chien

of August 14th, 1933

This will serve to acknowledge the receipt of your letter of August 5th, addressed to the Board of Directors of the University, in which you refer to the desire on the part of the Hunan Government that President Chu should return to Hunan for further service as Commissioner of Education.

On account of the fact that the members of the Board are scattered during the summer months on vacation it is impossible at the present time to call a meeting of the Board. At as early a date as possible a meeting of the Directors will be called and your communication presented for action.

Letter from Dr. Kung to Mr. Davies
of August 7th, 1933

I have your letter of August 1 and the copy of the letter you wrote Mr. Chu on that date, and I think you have written to him in the fairest possible manner regarding his release from Cheeloo.

I read in the newspapers, however, that Mr. Chu is returning to Cheeloo, so maybe you will get his services after all. I certainly hope everything works out to the best interests of everyone concerned.

Telegram from Ministry of Education to Mr. Chu
of August 10th, 1933

Since you served as Commissioner of Education of Hunan you have reconstructed and reformed the Hunan education and made notable progress. Now the educational affairs of that province are depending upon your continuous service and endeavours. By all means return to your post of Commissioner at once to secure greater results. There is no occasion for discussion about your request for resignation.

Second telegram from the Ministry of Education
August 17th, 1933

(First part omitted)

You are urgently needed to carry on the educational program in Hunan. By all means return to your post immediately in order to release the government from anxiety and to act according to the earnest desire of people in Hunan.

*A Telegram from Hunan Commissioner of
Finance to Pres. Chu*
of August 18th, 1933

Both your letters were received. I have consulted with the chairman about your resignation. He asks me to request you to give up the presidency of Cheeloo and devote your full time in the educational work of Hunan. Please ask the university to elect a new president and remove your family to Changsha immediately. This is not only the Chairman's personal wish, but also the earnest request of the educational circle as a

whole. To say frankly it affects seriously the national affairs as well. Don't give up your task here because it is difficult. It is not the time for you to seek an easy life in Cheeloo. The urgent appeal of your Hunan friends must not be neglected. We have also remitted the expense for your removal.

A Telegram from Chairman Ho to Mr. Chu
of August 18th, 1933

We appreciate fully what you said in your letter which was handed to me by Commissioner Chang. We depend solely upon you to rejoin the education in Hunan, and have wired again to the Ministry of Education not to accept your resignation. Please ask Cheeloo to elect another president in order to enable you to concentrate your mind on the educational administration in Hunan. We venture to remit you the necessary expenses for the removal of your family to Changsha.

*An answer from Mr. Wang Ching Wei, the President
of the Executive Yuan. to Mr. Chu*
of August 19th, 1933

Sorry to learn that your mother is not feeling well. We wish her speedy recovery. It is impossible for us to obtain a suitable person to succeed you as commissioner in Hunan. We request you to return to your post without delay.

A Telegram from Gen. Chiang Kai Shek to Mr. Chu
of August 22nd, 1933

Your letter of 4th inst. has been carefully considered. Please come immediately to Kiangsi for personal consultation.

*Letter from Mr. Chu to the Board of Directors
Cheeloo University*
of August 26th, 1933

When you granted me on August 18th, 1932 a leave of absence for one year to assist in educational administration in Hunan, I promised to return to the University not later than the end of this month. As soon

as I arrived at Changsha last year, I told Chairman Ho Chien about this agreement, and later informed the Ministry of Education as well, assuming that I might be released when the promised time came.

When I attended the Commencement last June, I reminded both the Central and Provincial authorities that my promise to Cheeloo must be fulfilled, and asked them to appoint my successor within one month's time. Unfortunately the Government failed to secure a suitable person and insists that I must remain in Hunan as Commissioner of Education. The authorities contended that the State may call any citizen into service in the time of necessity, even if it is against his own will. The theory is expounded in Chairman Ho's letter to the Board of Directors and needs no further explanation.

Since my return to Changsha last June I repeatedly appealed to the Government to let me come back to serve the University, and informed them of my wish to leave Hunan in the beginning of this month. Chairman Ho did everything within his power to keep me there. He asked the Minister of Education, General Chiang, and Dr. Kung to ask the University to release me from the Presidency. The details may be found in the attached documents which Mr. Davies will present to you.

On August 3rd, I left Changsha as I planned and handed in my resignation to the Ministry of Education. Besides, I wrote many letters to different authorities to explain my situation, and came right to Cheeloo without waiting for their consent.

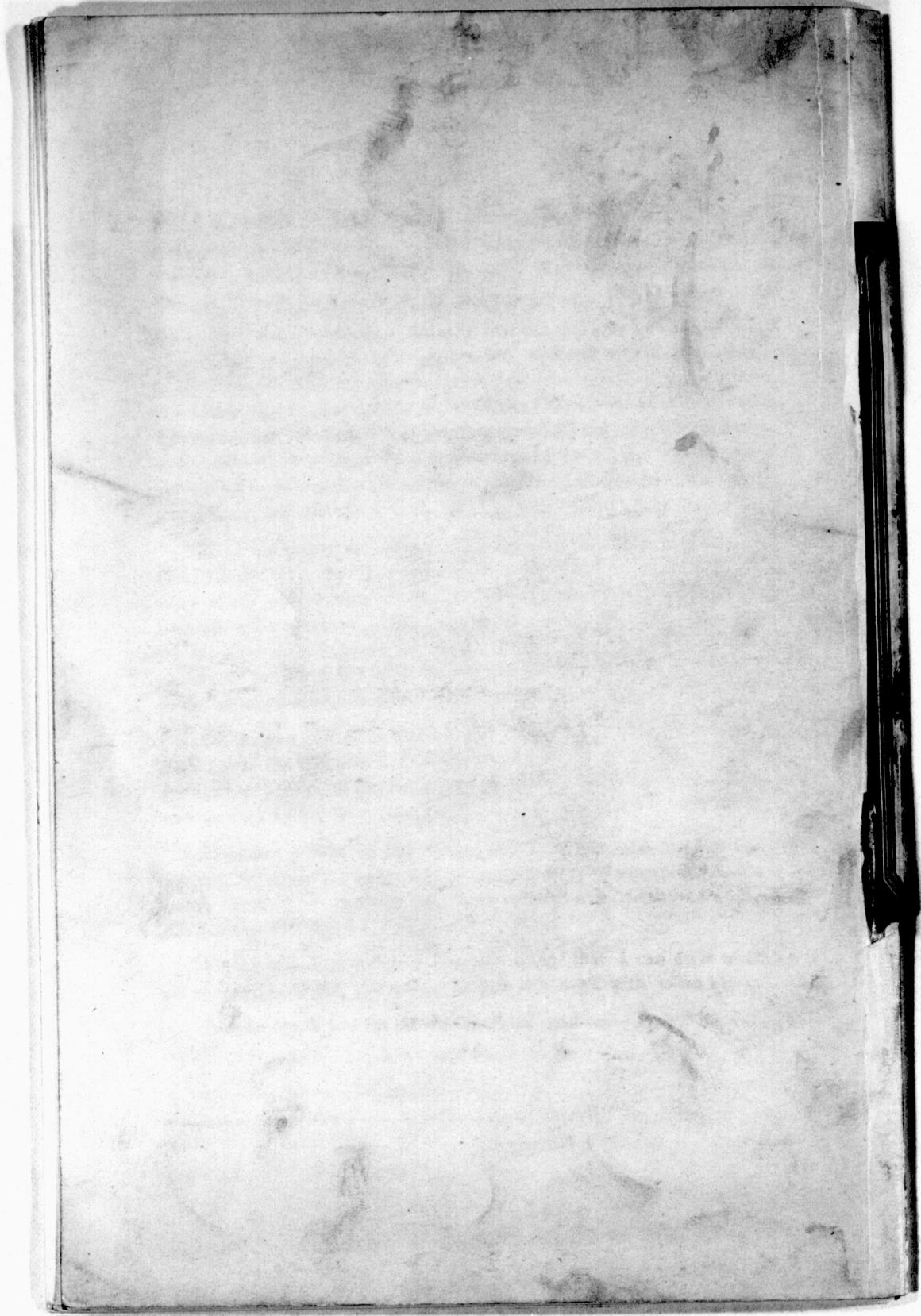
However, within the last twenty days I have received telegram after telegram from various authorities, urging me to return to Hunan without delay. Six of these telegrams have been selected and translated into English for your reference.

Under such circumstances, the only thing that I can do is to offer my resignation to the University, though it is done with much regret.

Let me thank you for all the kindness you have shown me during the past years.

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